

MEDIUM TERM FINANCIAL STRATEGY	Forecast				
2013/14 TO 2016/17					
FINANCIAL FORECAST					
	2013/2014	2014/2015	2015/2016	2016/2017	ASSUMPTIONS
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
Net Service Expenditure	12,181,071	9,597,309	10,190,403	10,344,732	
<i>Budget movements</i>					
Additional legal costs recovered	-74,000	30,000			
Reduction in subsidy income	39,000	-39,000			
Additional waste business improvement income	-12,000				
Building control income	-16,000	10,000	-2,000		Assumed levels
Asset management charges on Leisure Centre	-22,000				
Loss of rent on Florence House	22,000	-22,000			
Depot relocation	14,000	-14,000			
Additional salary savings	-164,000	36,321			
Development Control income	13,000	-13,000	-4,000	-17,000	Assumed levels
Recycling savings and additional income	-87,500	-12,000			
Efficiency savings from refuse collection and street cleansing	-64,000	-40,480			
Printing and postage savings	-10,000	-5,000			
Revenue Contribution to Capital	118,800	-118,800			
Reduction in Grounds Maintenance Surplus	26,000	-26,000			
Car parks	-40,000	51,380	68,728	60,138	10% reduction from Sainsbury's
Increase in income from ICT Shared Service	-22,000	-3,750			
Rental income fluctuations	-11,000	-9,000	-18,000	-3,000	
Small Business Rates Relief	-140,000				
Leicestershire Troubled Families contribution			-30,000		
Local Development Framework expenditure	-115,000	153,500	-335,500	218,000	
Reduction in Housing Benefit Admin Grant		61,316			
Contributions to Revenues and Benefits Partnership		19,980	-104,980		Savings from review (assuming 14/15 increase is one off)
Members allowances		-33,980		33,980	Assumes no change until 2016/2017
New Homes Bonus to Parishes		89,848	95,645	149,194	25% allocation
Loss of 8.5% grant		14,700			
NNDR and Electricity for Hub		43,960	-50,000		Savings from use of the Hub
Additional cost of benefit payments		21,760			
Loss of BID contribution to car parks		25,000			
Centralisation of budgets		-96,140	-50,000		
Highways Planning Advice		30,000	-30,000		
Movement in vacancy provision		-120,000		120,000	5% in 15/16 and 4% in 16/17
County Council cuts		46,000	254,000	200,000	
Enforcement costs for Mallory Park		20,000	-20,000		
Contribution to Cov and Warks City Deals		16,290	-16,290		
Housing Restructure		7,280	-540		
Additional contribution to VCS Hub		12,330		-12,330	Committed until 2016/2017
Appeals costs		100,000			£100k per annum
Restructure costs			234,133	-229,800	
Block C Rentals			-111,094	-143,965	
Council Tax Support Grant to Parishes			-22,794	-19,233	Reduced by settlement %
Income from new staff car park			-31,680		
Channel Shift			-15,000	-45,000	
Leisure Centre income			-205,501	-628,500	
Cost of election			110,000	-110,000	
Re-tender of ICT contract				-100,000	
Cost of new waste round				20,000	
Carry forwards	-139,439	139,439	-150,000		

Forecast growths			100,000	100,000	
Forecast savings			-150,000		
Other small movements (less than £10k)	-30,763	50,916			
Pay increases		65,800	65,800	65,800	1% per annum
Inflationary increases Costs		107,723	110,955	114,284	3% on contracts, 0% on supplies & services
Inflationary increases (see attached) Fees and Charges		-117,099	-120,612	-124,230	
Pension contributions		220,000	89,000	97,000	Per triennial valuation
Capital Financing MRP	-1,996,100	14,550	88,410	271,715	£750k outlay for car park
Additional interest payable/(receivable)	127,240	-124,750	405,648	240,701	
NET Borough Budget Requirement	9,597,309	10,190,403	10,344,732	10,602,485	
Pension adjustments	-25,840	-106,620	-66,230	-66,230	
Contribution to Reserves	2,474,056	280,500	377,000	364,585	
Contribution from Reserves	-1,300,178	-452,730	-205,940	-308,940	
Transfer from unapplied grants	-620,568	0	0	0	
Additional contributions to/from reserves	255,000	20,000	0	0	
Contribution to/(from) Balances	-363,519	-200,089	-1,123,901	-785,899	
NET BUDGET/FORECAST EXPENDITURE	10,016,260	9,731,464	9,325,661	9,806,001	
% Increase in Net Budget Forecast/Expenditure	1.94%	-2.84%	-4.17%	5.15%	
	2013/2014	2014/2015	2015/2016	2016/2017	
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
	10,016,260	9,731,464	9,325,661	9,806,001	
Revenue Support Grant	2,992,354	1,949,297	1,107,335	842,999	16% reduction in 16/17
Council Tax Support Grant	544,764	544,764	544,764	544,764	
National Non Domestic Rates	1,990,732	2,275,953	2,313,524	2,359,794	2% increase in 16/17
Freeze Grant	147,511	189,239	189,204	189,204	
New Homes Bonus	1,042,501	1,401,891	1,784,472	2,381,248	75% trajectory at Band C
Collection Fund Surplus	2,066	38,416	21,129	21,129	Reduced to reflect cap at 12%
Council Tax Income	3,296,332	3,331,904	3,365,233	3,466,863	
Estimated Tax base	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year
Estimated Band D Council Tax	£95.96	£95.96	£95.96	£97.88	2% increase 16/17
Year on Year Increase in Council Tax					
(i) Amount	£0.00	£0.00	£0.00	£1.92	
(ii) Percentage	0.00%	0.00%	0.00%	2.00%	
SPECIAL EXPENSES					
Net Budget Requirement B/Fwd	534,500	554,011	560,064	565,664	
New Homes Bonus	-92,223	-35,120	-34,752	-54,209	Increased at same % rate as HBBC
Contribution to car parking income	25,000				Assume constant - impact of Crescent
Inflationary increase		17,572	14,829	14,414	
Revenue impact of salaries previously capitalised	38,900	-38,900			
Wykin Community Centre	8,000	-8,000			
Voluntary grants contribution			20,000		
Minor variances	18,323	34			
Contribution to/(from) Reserves	157,511	64,044	5,524	56,878	
Contribution to/(from) Balances	-136,000	6,423	0	0	
NET BUDGET/FORECAST EXPENDITURE-Special Expenses	554,011	560,064	565,664	582,747	
Estimated Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year

Special Expenses Council Tax	16.13	16.13	16.13	16.45	2% increase 16/17
Year on year increase in Special Expenses Council Tax					
(i) Amount	-0.08	0.00	0.00	0.32	
(ii) Percentage	-0.5%	0.0%	0.00%	2.00%	
Total Net Budget Requirement	10,570,271	10,291,528	9,891,325	10,388,748	
% increase in Total Net Budget Requirement	1.29%	-2.64%	-3.89%	5.03%	
Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	
Council Wide Council Tax	£112.09	£112.09	£112.09	£114.33	
Percentage Increase	-0.07%	0.00%	0.00%	2.00%	

MEDIUM TERM FINANCIAL STRATEGY	Best Case				
2013/14 TO 2016/17					
FINANCIAL FORECAST					
	2013/2014	2014/2015	2015/2016	2016/2017	ASSUMPTIONS
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
Net Service Expenditure	12,181,071	9,597,309	10,190,403	8,973,832	
<i>Budget movements</i>					
Additional legal costs recovered	-74,000	30,000	-50,000	-50,000	Continued increase in recovery
Reduction in subsidy income	39,000	-39,000			
Additional waste business improvement income	-12,000				
Building control income	-16,000	10,000	-12,000		Increased levels
Asset management charges on Leisure Centre	-22,000				
Loss of rent on Florence House	22,000	-22,000			
Depot relocation	14,000	-14,000			
Additional salary savings	-164,000	36,321			Restructure savings shown below
Development Control income	13,000	-13,000	-128,563	111,563	Increased levels
Recycling savings and additional income	-87,500	-12,000	-14,000		Increased levels of income
Efficiency savings from refuse collection and street cleansing	-64,000	-40,480			
Printing and postage savings	-10,000	-5,000	-10,000	-10,000	Ongoing savings from paperless office
Revenue Contribution to Capital	118,800	-118,800			
Reduction in Grounds Maintenance Surplus	26,000	-26,000			
Car parks	-40,000	51,380	49,918	20,147	No reduction from Sainsbury's
Increase in income from ICT Shared Service	-22,000	-3,750	-20,000		Assume one other partner
Rental income fluctuations	-11,000	-9,000	-18,000	-3,000	
Small Business Rates Relief	-140,000				
Leicestershire Troubled Families contribution			-30,000		
Local Development Framework expenditure	-115,000	153,500	-335,500	218,000	£100k funding from external bodies in 2016/2017
Reduction in Housing Benefit Admin Grant		61,316			
Additional contribution from LLEP for planning documents			-100,000		
Contributions to Revenues and Benefits Partnership		19,980	-104,980		Savings from review (assuming 2014/2015 increase is one off)
Members allowances		-33,980			Assumes ongoing freeze
New Homes Bonus to Parishes		89,848	-478,000		No allocation from 2015/2016
Loss of 8.5% grant		14,700			
NNDR and Electricity for Hub		43,960	-50,000		Savings from use of the Hub
Additional cost of benefit payments		21,760			
Loss of BID contribution to car parks		25,000	-25,000		BID provides contribution
Centralisation of budgets		-96,140	-50,000		
Highways Planning Advice		30,000	-30,000		
Movement in vacancy provision		-120,000		120,000	5% in 15/16 and 4% in 2016/2017
County Council cuts		46,000	254,000	200,000	
Enforcement costs for Mallory Park		20,000	-20,000		
Contribution to Cov and Warks City Deals		16,290	-16,290		

Housing Restructure		7,280	-540		
Additional contribution to VCS Hub		12,330		-12,330	Committed until 2016/2017
Appeals costs		100,000	-100,000		No further appeal costs from 2015/2016
Restructure costs			234,133	-229,800	
Block C Rentals			-111,094	-143,965	Cinema and Block C rental
Council Tax Support Grant to Parishes			-143,000		No allocation from 2015/2016
Income from new staff car park			-31,680		
Channel Shift			-15,000	-45,000	
Leisure Centre income			-205,501	-628,500	
Cost of election			110,000	-110,000	
Reduction in hardware costs/review of ICT support			-35,000		
Re-tender of ICT contract				-150,000	
Cost of new waste round				20,000	
Carry forwards	-139,439	139,439	-150,000		
Forecast growths			100,000	100,000	
10% Business Rate Growth			-115,676	-2,314	10% growth after levy payment
Forecast savings			-200,000		
Other small movements (less than £10k)	-30,763	50,916			
Pay increases		65,800	65,800	65,800	1% per annum
Inflationary increases Costs		107,723	110,955	114,284	3% on contracts, 0% on supplies & services
Inflationary increases (see attached) Fees and Charges		-117,099	-120,612	-124,230	
Pension contributions		220,000	89,000	97,000	Per triennial valuation
Capital Financing MRP	-1,996,100	14,550	84,410	271,715	£650k outlay for car park and Bus Station
Additional interest payable/(receivable)	127,240	-124,750	405,648	169,421	receipt
NET Borough Budget Requirement	9,597,309	10,190,403	8,973,832	8,972,623	
Pension adjustments	-25,840	-106,620	-66,230	-66,230	
Contribution to Reserves	2,474,056	280,500	818,831	1,615,049	
Contribution from Reserves	-1,300,178	-452,730	-205,940	-319,651	
Transfer from unapplied grants	-620,568	0	0	0	
Additional contributions to/from reserves	255,000	20,000	0	0	
Contribution to/(from) Balances	-363,519	-200,089	0	0	
NET BUDGET/FORECAST EXPENDITURE	10,016,260	9,731,464	9,520,493	10,201,790	
% Increase in Net Budget Forecast/Expenditure	1.94%	-2.84%	-2.17%	7.16%	
	2013/2014	2014/2015	2015/2016	2016/2017	
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
	10,016,260	9,731,464	9,520,493	10,201,790	
Revenue Support Grant	2,992,354	1,949,297	1,107,335	842,999	16% reduction in 16/17
Council Tax Support Grant	544,764	544,764	544,764	544,764	
National Non Domestic Rates	1,990,732	2,275,953	2,313,524	2,359,794	2% increase in 16/17
Freeze Grant	147,511	189,239	189,204	189,204	
New Homes Bonus	1,042,501	1,401,891	1,911,999	2,707,700	100% trajectory at Band C

Collection Fund Surplus	2,066	38,416	21,129	21,129	Reduced to reflect cap at 12%
Council Tax Income	3,296,332	3,331,904	3,432,537	3,536,200	
Estimated Tax base	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year
Estimated Band D Council Tax	£95.96	£95.96	£97.88	£99.84	2% increase from 2015/2016
Year on Year Increase in Council Tax					
(i) Amount	£0.00	£0.00	£1.92	£1.96	
(ii) Percentage	0.00%	0.00%	2.00%	2.00%	
SPECIAL EXPENSES					
Net Budget Requirement B/Fwd	534,500	554,011	560,064	576,978	
New Homes Bonus	-92,223	-35,120	127,343		No allocation from 2015/2016
Contribution to car parking income	25,000				Assume constant - impact of Crescent
Inflationary increase		17,572	19,692	16,379	
Revenue impact of salaries previously capitalised	38,900	-38,900			
Wykin Community Centre	8,000	-8,000			
Voluntary grants contribution			20,000		
Minor variances	18,323	34			
Contribution to/(from) Reserves	157,511	64,044	-150,121	1,045	
Contribution to/(from) Balances	-136,000	6,423	0	0	
NET BUDGET/FORECAST EXPENDITURE-Special Expenses	554,011	560,064	576,978	594,402	
Estimated Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year
Special Expenses Council Tax	16.13	16.13	16.45	16.78	2% increase from 2015/2016
Year on year increase in Special Expenses Council Tax					
(i) Amount	-0.08	0.00	0.32	0.33	
(ii) Percentage	-0.5%	0.0%	2.00%	2.00%	
Total Net Budget Requirement	10,570,271	10,291,528	10,097,470	10,796,193	
% increase in Total Net Budget Requirement	1.29%	-2.64%	-1.89%	6.92%	
Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	
Council Wide Council Tax	£112.09	£112.09	£114.33	£116.62	
Percentage Increase	-0.07%	0.00%	2.00%	2.00%	

MEDIUM TERM FINANCIAL STRATEGY	Worst Case				
2013/14 TO 2016/17					
FINANCIAL FORECAST					
	2013/2014	2014/2015	2015/2016	2016/2017	ASSUMPTIONS
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
Net Service Expenditure	12,181,071	9,597,309	10,190,403	10,762,567	
<i>Budget movements</i>					
Additional legal costs recovered	-74,000	30,000			
Reduction in subsidy income	39,000	-39,000			
Additional waste business improvement income	-12,000				
Building control income	-16,000	10,000	8,000		Reduced levels
Asset management charges on Leisure Centre	-22,000				
Loss of rent on Florence House	22,000	-22,000			
Depot relocation	14,000	-14,000			
Additional salary savings	-164,000	36,321			
Development Control income	13,000	-13,000	16,000	-16,000	Reduced levels
Recycling savings and income	-87,500	-12,000	19,000		Reduced levels
Efficiency savings from refuse collection and street cleansing	-64,000	-40,480			
Printing and postage savings	-10,000	-5,000			
Revenue Contribution to Capital	118,800	-118,800			
Reduction in Grounds Maintenance Surplus	26,000	-26,000			
Car parks	-40,000	51,380	128,921	90,664	42% reduction from Sainsbury's
Increase in income from ICT Shared Service	-22,000	-3,750			
Rental income fluctuations	-11,000	-9,000	51,000	-3,000	Based on 88% occupancy
Small Business Rates Relief	-140,000				
Leicestershire Troubled Families contribution			-30,000		
Local Development Framework expenditure	-115,000	153,500	-335,500	218,000	
Reduction in Housing Benefit Admin Grant		61,316			
Contributions to Revenues and Benefits Partnership		19,980	-54,980		Savings from review of £35k (assuming 14/15 increase is one off)
Members allowances		-33,980	33,980		Assumes no change until 2015/2016
New Homes Bonus to Parishes		89,848	63,764	99,463	25% allocation
Loss of 8.5% grant		14,700			
NNDR and Electricity for Hub		43,960	-50,000		Savings from use of the Hub
Additional cost of benefit payments		21,760			
Loss of BID contribution to car parks		25,000			
Centralisation of budgets		-96,140	-50,000		
Highways Planning Advice		30,000	-30,000		
Movement in vacancy provision		-120,000		120,000	5% in 15/16 and 4% in 16/17
County Council cuts		46,000	254,000	200,000	
Enforcement costs for Mallory Park		20,000	-20,000		
Contribution to Cov and Warks City Deals		16,290	-16,290		
Housing Restructure		7,280	-540		
Additional contribution to VCS Hub		12,330		-12,330	Committed until 2016/2017

Appeals costs		100,000	100,000		£200k per annum
Restructure costs			234,133	-229,800	
Block C Rentals			-104,344	-130,465	80% of small units realised
Council Tax Support Grant to Parishes					Retained at £143k
Income from new staff car park			-31,680		
Channel Shift			-15,000	-45,000	
Leisure Centre income			-205,501	-628,500	
Cost of election			110,000	-110,000	
Re-tender of ICT contract				-50,000	
Cost of new waste round				20,000	
Carry forwards	-139,439	139,439	-150,000		
Forecast growths			100,000	100,000	
Forecast savings			-100,000		
Other small movements (less than £10k)	-30,763	50,916			
Pay increases		65,800	65,800	65,800	1% per annum
Inflationary increases Costs		107,723	110,955	114,284	3% on contracts, 0% on supplies & services
Inflationary increases (see attached) Fees and Charges		-117,099	-120,612	-124,230	
Pension contributions		220,000	89,000	97,000	Per triennial valuation
Capital Financing MRP	-1,996,100	14,550	96,410	271,715	£750k outlay for car park
Additional interest payable/(receivable)	127,240	-124,750	405,648	240,701	
NET Borough Budget Requirement	9,597,309	10,190,403	10,762,567	11,050,868	
Pension adjustments	-25,840	-106,620	-66,230	-66,230	
Contribution to Reserves	2,474,056	280,500	377,000	364,585	
Contribution from Reserves	-1,300,178	-452,730	-205,940	-308,940	
Transfer from unapplied grants	-620,568	0	0	0	
Additional contributions to/from reserves	255,000	20,000	0	0	
Contribution to/(from) Balances	-363,519	-200,089	-1,669,264	-1,628,712	
NET BUDGET/FORECAST EXPENDITURE	10,016,260	9,731,464	9,198,134	9,411,571	
% Increase in Net Budget Forecast/Expenditure	1.94%	-2.84%	-5.48%	2.32%	
	2013/2014	2014/2015	2015/2016	2016/2017	
	Revised	Budget	Forecast	Forecast	
	£	£	£	£	
	10,016,260	9,731,464	9,198,134	9,411,571	
Revenue Support Grant	2,992,354	1,949,297	1,107,335	842,999	16% reduction in 16/17
Council Tax Support Grant	544,764	544,764	544,764	544,764	
National Non Domestic Rates	1,990,732	2,275,953	2,313,524	2,359,794	2% increase in 16/17
Freeze Grant	147,511	189,239	189,204	189,204	
New Homes Bonus	1,042,501	1,401,891	1,656,945	2,054,795	50% trajectory at Band C
Collection Fund Surplus	2,066	38,416	21,129	21,129	Reduced to reflect cap at 12%
Council Tax Income	3,296,332	3,331,904	3,365,233	3,398,885	

Estimated Tax base	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year
Estimated Band D Council Tax	£95.96	£95.96	£95.96	£95.96	2% increase 16/17
Year on Year Increase in Council Tax					
(i) Amount	£0.00	£0.00	£0.00	£0.00	
(ii) Percentage	0.00%	0.00%	0.00%	0.00%	
SPECIAL EXPENSES					
Net Budget Requirement B/Fwd	534,500	554,011	560,064	565,664	
New Homes Bonus	-92,223	-35,120	-34,752	-54,209	Increased at same % rate as HBBC
Contribution to car parking income	25,000				Assume constant - impact of Crescent
Inflationary increase		17,572	14,829	14,414	
Revenue impact of salaries previously capitalised	38,900	-38,900			
Wykin Community Centre	8,000	-8,000			
Voluntary grants contribution			20,000		
Minor variances	18,323	34			
Contribution to/(from) Reserves	157,511	64,044	5,524	45,452	
Contribution to/(from) Balances	-136,000	6,423	0	0	
NET BUDGET/FORECAST EXPENDITURE-Special Expenses	554,011	560,064	565,664	571,321	
Estimated Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	1% increase each year
Special Expenses Council Tax	16.13	16.13	16.13	16.13	2% increase 16/17
Year on year increase in Special Expenses Council Tax					
(i) Amount	-0.08	0.00	0.00	0.00	
(ii) Percentage	-0.5%	0.0%	0.00%	0.00%	
Total Net Budget Requirement	10,570,271	10,291,528	9,763,798	9,982,892	
% increase in Total Net Budget Requirement	1.29%	-2.64%	-5.13%	2.24%	
Taxbase	34,351.1	34,721.9	35,069.1	35,419.8	
Council Wide Council Tax	£112.09	£112.09	£112.09	£112.09	
Percentage Increase	-0.07%	0.00%	0.00%	0.00%	